# Hannover Re

# Remuneration system for the members of the Executive Board

Item 7 of the agenda of the Annual General Meeting on 7 May 2025



# System of remuneration for members of the Executive Board of Hannover Rück SE

The Supervisory Board shall, in accordance with Sections 87a para. 1, 120a para. 1 of the German Stock Corporation Act (AktG) (in conjunction with Article 9 para. 1 c) ii SE Regulation), resolve upon a clear and comprehensive remuneration system for the Executive Board of a listed stock corporation and submit it to the General Meeting for approval. This system of remuneration for members of the Executive Board adopted by the Supervisory Board in its meeting held on 8 November 2024 is now being submitted to the General Meeting for approval.

The remuneration system complies with the requirements of the German Stock Corporation Act (AktG) and the recommendations of the German Corporate Governance Code (DCGK) in its version of 28 April 2022.

# Guidelines of the remuneration system for the Executive Board

Hannover Rück SE is one of the world's leading reinsurers. As a reinsurance company, we help primary insurers to bear risks. We transact all lines of property & casualty and life & health reinsurance worldwide. The group strategy "Staying Focused. Thinking Ahead." aims to achieve industry-leading performance in terms of profitability and earnings growth. reliable delivery on economic value creation as well as attractive and increasing ordinary dividends. Hannover Re's capital strength constitutes a further strategic key performance indicator. Complementing these financial objectives, the ambition of the group strategy also encompasses strategic goals centred on employee engagement and environmental stewardship. Our strong underwriting culture, our focus on client partnerships, our lean operating model and our efficient capital management have already enabled us to deliver attractive returns and outperform the industry over many years. The strategy of the Hannover Re Group is also geared towards long-term value enhancement in the interests of the stakeholders of the group (in particular, clients, employees, the capital market).

The remuneration system of our Executive Board provides a substantial contribution to promoting our group strategy and the long-term and sustainable development of the Hannover Re Group. The system is aligned with a transparent, performance- related incentive, strongly focused on company performance, which in particular depends on the performance targets of the group strategy and the performance of the stocks of Hannover Rück SE (hereinafter: Hannover Rück), including with respect to competitive comparison and strongly avoids risk-taking.

The Executive Board remuneration is aligned in such a way as to reward the members of the Executive Board in consideration of the company situation in accordance with their performance and their area of operation and area of responsibility. The provisions of the German Stock Corporation Act (AktG) and the recommendations for the remuneration for members of the Executive Board in Section G of the German Corporate Governance Code (DCGK) form the regulatory framework of the remuneration system. The provisions of Article 275 of the Commission Delegated Regulation (EU) 2015/35 with amendments by the Commission Delegated Regulation (EU) 2016/2283 and the Insurance Supervision Act in connection with the Remuneration Regulation for the Insurance Industry (VersVergV) are also complied with.

When determining the amounts of remuneration and the remuneration system for the Executive Board of Hannover Rück, the Supervisory Board focused on the following guidelines:

#### Promoting the company strategy

The remuneration system as a whole contributes to the promotion and implementation of the Group's strategy by means of which challenging and long-term performance targets are set, which align with the interests of our investors and other key stakeholders.

#### Long-term nature and sustainability

The remuneration system promotes the long-term and sustainable development of the Hannover Re Group. In this context the variable remuneration is primarily share-based and adjusted over a period of several years. Non-financial performance targets to promote a sustainable corporate development are also incorporated into the calculation of the variable remuneration.

#### Pay-for-performance

The performance of the members of the Executive Board is appropriately considered and remunerated by means of the implementation of appropriate and ambitious performance targets set within the variable remuneration components ("Pay-for-performance"). The variable remuneration can fluctuate between zero and an upper limit based on the amount (cap).

#### Appropriateness of the remuneration

The Supervisory Board ensures that the remuneration of the members of the Executive Board is set in reasonable proportion both to the tasks and performances of the respective members of the Executive Board as well as that of the company.

### In-house remuneration proportionality and consistency

When determining the remuneration of the Executive Board the in-house remuneration proportionality is considered over a period of time. In addition it is ensured that the remuneration systems for the Executive Board and the senior managers are fundamentally set with parallel incentives (consistency).

# Investor interests and relative competitive comparison

The remuneration system provides a central contribution to linking the interests of the Executive Board with the interests of our investors. By using relative measurement of performance in the form of share-based variable remuneration, incentives are set for long-term outperformance of our competitors on the capital market.

#### **Consideration of market practice**

When designing the remuneration system for the Executive Board, the Supervisory Board considers the current market practice of relevant comparable companies.

#### Regulatory compliance

When determining the remuneration system of the Executive Board, conformity with the relevant statutory and regulatory requirements for Hannover Rück is ensured.

# Process for determining, implementing and reviewing the remuneration system

When developing the remuneration system the Supervisory Board was supported by the Standing Committee, which in particular expressed recommendations for the organisation of the system taking into consideration the defined guidelines. In the context of developing and determining the remuneration system the Supervisory Board made use of its option to consult an external remuneration consultant independent of the Executive Board and the company.

The recommendations of the DCGK and the provisions of the Rules of procedure of the Supervisory Board and its committees shall be complied with when dealing with conflicts of interests including the determination, reviewing and implementation of the remuneration system. Insofar as no significant amendments are made to the remuneration system the remuneration system will be presented to the General Meeting for approval at least every four years. If significant amendments are made to the remuneration system the adjusted remuneration system will also be presented to the General Meeting for approval. If the remuneration system resolved by the Supervisory Board is not approved by the General Meeting, the Supervisory Board shall present a revised version of the remuneration system to the General Meeting no later than at the next scheduled General Meeting in accordance with Section 120a para. 3 AktG.

The present system for remunerating the members of the Executive Board applies for the remuneration of all members of the Executive Board of Hannover Rück from 1 January 2025. Claims for remuneration for periods prior to 1 January 2025 shall continue to be aligned with the respective contractual regulations on which the remuneration was based.

# Appropriateness of the remuneration for the Executive Board

When determining the remuneration for the members of the Executive Board the Supervisory Board considers the responsibility and the tasks of the individual members of the Executive Board, their individual performance, the economic situation and the success and future prospects of the company.

In addition, the customary nature of the remuneration is reviewed in comparison to other, comparable companies (horizontal comparison) both with respect to the amount as well as with respect to the remuneration structure, which otherwise applies in the company (vertical comparison). Companies from the DAX and MDAX (excluding Talanx AG) are used as a comparison group for the horizontal comparison of remuneration.

The vertical comparison is based on the proportion of the remuneration of the Executive Board in comparison to the remuneration of the total workforce of Hannover Rück. In this process, both the status quo and the chronological development of the remuneration ratios are taken into consideration. The remuneration ratios between the Executive Board and the total workforce are also compared with the remuneration ratios of selected comparison companies from the insurance and reinsurance industry.

#### Overview of the remuneration system

## Complete overview of the compensation components

The following table provides an overview of the components of the remuneration system:

#### **Remuneration component**

#### Measurement basis/parameter

Fixed remuneration

The fixed remuneration is paid in cash in twelve equal monthly instalments

Fringe benefits

Primarily: vehicle for business and personal use, liability, accident and luggage insurance in an appropriate amount

Retirement provision

Defined contribution plan: annual funding contribution amounting to 25% of the defined measurement basis

Short-term incentive (STI)

#### Target bonus model

Performance criteria:

- Hannover Rück SE RoE
- Individual performance criteria

Cap: 200% of STI target amount

Long-term incentive (LTI)

#### Performance Share Plan (share-based payment)

Four-year performance period

LTI allocation amount is dependent on determined target attainment for:

- Hannover Rück SE RoE of previous financial year
- Individual performance criteria of previous financial year

Performance targets:

- Performance of Hannover Re share (incl. dividends)
- Relative total shareholder return (compared to relevant peers)

Cap: 400% of LTI target amount

Maximum remuneration

Cap on total remuneration granted for a financial year pursuant to § 87a (1) Sentence 2 No. 1 Stock Corporation Act (AktG):

- Chief Executive Officer: EUR 6,000,000.00
- Other Executive Board members: EUR 4.000.000.00

Malus and clawback

Supervisory Board option to partially or fully withhold ("malus") or claim back ("clawback") the variable remuneration components in the event of gross misconduct or incorrect consolidated financial statements

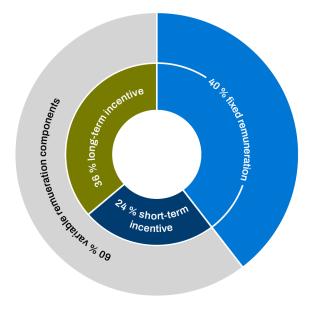
#### Remuneration components and structure

The remuneration system of Hannover Re comprises fixed and variable remuneration components. The former covers the fixed remuneration, ancillary benefits and the pension scheme. The variable remuneration comprises the short-term incentive (annual variable remuneration – STI) and a long-term incentive (perennial variable remuneration – LTI) with a performance period of four years.

The total amount of fixed remuneration and variable remuneration components makes up the target direct remuneration of the members of the Executive Board. In order to reinforce the concept of Pay-for-Performance the target direct remuneration is comprised of approximately 40% fixed remuneration and approximately 60% variable remuneration components.

The remuneration structure is furthermore aligned to sustainable and long-term development of the company. The STI is composed of 40% variable remuneration components and thus contributes approximately 24% to the target direct remuneration. The LTI is composed of 60% variable remuneration components represents around 36% of the target direct remuneration.

#### Structure of the target direct remuneration



Hannover Rück

A pension scheme and ancillary benefits are granted as additional components of the fixed remuneration components. The annual financial contribution to the defined contribution pension scheme currently amounts to 25% of the defined basis for assessment (annual fixed remuneration). As a rule, the amount of ancillary benefits in the last three years was less than 5% of the fixed remuneration on an average basis.

In the event that Members of the Executive Board receive a special payment to compensate for loss of salary from a previous employment relationship or to cover expenses incurred due to a change of location within the course of their first appointment, there may be slight variations in the proportions of the individual components.

#### **Maximum remuneration**

The Supervisory Board has determined an upper limit for each member of the Executive Board based on the amount for the total of fixed remuneration, ancillary benefits, term of service for the pension scheme and STI and LTI ("Maximum remuneration") in accordance with Section 87a para. 1 sentence 2 No. 1 AktG. The maximum remuneration limits all payments that result from the provision of remuneration within a financial year. With effect from 1 January 2025 the maximum remuneration for the chairman of the Executive Board is EUR 6,000,000.00 and EUR 4,000,000.00 for all other members of the Executive Board.

#### Malus and clawback; risk adjustment

If a member of the Executive Board intentionally violates one of their fundamental due diligence obligations in accordance with Section 93 AktG, a fundamental service obligation or other fundamental operational principles of the company, e.g. from the code of conduct or the compliance guidelines, the Supervisory Board may, at its discretion, withhold not yet paid variable remuneration in part or in full ("malus") or reclaim the gross amount of the already paid out variable remuneration in part or in full ("clawback"). Reclaiming of remuneration is excluded if the significant breach occurred more than five years ago.

When making a discretionary decision, the Supervisory Board considers the severity of the breach, the degree of fault of the member of the Executive Board and the material and immaterial damage incurred by the company.

Furthermore a member of the Executive Board must pay back variable remuneration already paid to him/her in the event that, and insofar as, it is proven after payment has been made that the calculation of the payment based on the audited and approved consolidated financial statement was incorrect and therefore key accounting requirements need to be corrected and on the basis of the corrected audited consolidated financial statement and the respective relevant remuneration system a lower sum or no payment amount would have been owed for variable remuneration.

Any claims for compensation by the company, the right of the company to revoke the appointment and the right of the company to terminate the employment contract without notice remain unaffected by these provisions

Furthermore a restriction or a complete lapse in payment of the variable remuneration components is permissible in the event of a ruling soon to become final or immediately enforceable ruling of the Federal Financial Supervisory Authority (BaFin), in which the payment was prohibited or restricted (such as: if the equity capital was lower or threatened to become lower than the solvency capital requirement), also if this is required in accordance with Article 275 para. 2 letter e of the Commission Delegated Regulation (EU) 2015/35 of 10 October 2014.

# The individual components of the remuneration system in detail

#### **Fixed remuneration components**

#### **Fixed remuneration**

The fixed remuneration will be paid out in twelve equal monthly instalments in cash. In particular it is aligned with the range of tasks and the professional experience of the respective member of the Executive Board.

#### **Ancillary benefits**

In addition the members of the Executive Board receive certain non-performance related ancillary benefits at a market level, which are reviewed at regular intervals. A vehicle for business and private use is provided for the term of the appointment as a member of the Executive Board. The taxation of non-cash benefits for the private use of the service vehicle shall be paid by the member of the Executive Board. The benefits in kind and ancillary benefits shall be assessed for the statement in the annual report at cost. Furthermore the company grants its members of the Executive Board

insurance protection as a group contract at an appropriate amount (accident, luggage and D&O insurance) and reimbursement of travel expenses and other expenses made in the interests of the company.

In addition the Supervisory Board has the right to grant special payments to new members of the Executive Board to compensate for loss of salary from a previous employment relationship or to cover expenses incurred due to a change of location. Such one-off special payments shall be identified and justified separately in the remuneration report.

#### **Pension scheme**

The members of the Executive Board are entitled to participate in a defined contribution-based pension scheme. Thereafter, a life-long retirement pension shall be granted if the member of the Executive Board has reached the standard retirement age and has left the company. The amount of the monthly retirement pension shall be calculated on the basis of the age on the effective date (year of the effective date minus the date of birth) and the financial contribution on the effective date in accordance with the respective tariff applicable of the reinsurance company for the person who shall benefit from the pension. The annual financial contribution in the amount of 25% of the defined basis for assessment is paid by the company. Ongoing retirement pensions on the basis of defined contribution-based pension schemes are increased annually by at least 1% of their last (gross) amount.

#### Variable remuneration components

The variable remuneration comprises the short-term incentive and a long-term incentive with a performance period of one year or four years.

#### **Short-term incentive (STI)**

The STI is aligned with the corporate success of Hannover Rück in the relevant financial year. In addition to the financial performance target of return on equity (RoE) of the Hannover Re Group in accordance with the company's consolidated financial statements ("Group-RoE"), an individual premium or deduction will be considered when determining the payout amount, which comprises both financial and non-financial performance criteria, in particular, sustainability targets and in addition to the overall responsibility of the Executive Board also considers the respective responsibilities of the business segment of the individual members of the Executive Board. By doing so, the STI meets the objective of a high and stable return on equity for the Hannover Re Group, promotes the

implementation of Executive Board or division-specific focus topics and includes the interests of our clients, employees and other key stakeholders.

The basis for the payment from the STI is formed of the contractually determined STI target amount, which is based on a total target attainment of 100%. The total target attainment can reach values between 0% and 200%. Thus the payment amount from the STI is limited to 200% of the target amount.

#### Calculation of the Short-Term Incentive (STI)



#### Financial performance target

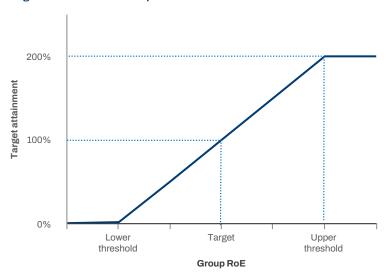
The significant financial performance target for the STI is given a weighting of 100% of the Group RoE in comparison with a strategic target yield. The Group RoE is one of the central performance indicators in the taxation system of Hannover Rück SE and as such is also implemented in the remuneration of the Executive Board.

The target value for the Group RoE and the target range with an upper and lower threshold value are determined by the Supervisory Board in advance for the next financial year. The target value is aligned with the applicable strategic target returns of Hannover Re at the time that it was determined, which is mapped out on the basis of the risk-free interest on a 5-year average plus an ambitious yield premium.

If the target value for the Group RoE is achieved the attainment of the target for the respective financial year is 100%. If the Group RoE attained is below the lower threshold value then the attainment of the target is 0%. The lower threshold value is determined as the risk-free interest without the yield premium. If the upper threshold of the Group RoE is attained or exceeded the attainment of the target is 200%. An increase in the Group RoE above the upper threshold value will not lead to a further increase in the target

attainment. If the Group RoE attained for the respective financial year is between the target value and the determined threshold values, the target attainment is linearly converted.

#### Target attainment curve Group RoE



The defined target values, the lower and the upper threshold and the resulting target attainment are disclosed ex post in the remuneration report for the respective financial year.

#### Individual surcharge or deduction

By means of an individual surcharge or deduction to the target attainment of the Group RoE the Supervisory Board can also consider the individual contribution of the members of the Executive Board and where necessary the business unit for which he/she is responsible with respect to the result and the attainment of sustainability targets within the context of the STI when focusing on the financial success of Hannover Rück Group.

The determination of the amount of the surcharge or deduction, which can move in a range of -25% points to +25% points, is made at the discretion of the Supervisory Board. The criteria and performance indicators to determine the individual premium or deduction are determined by the Supervisory Board in advance for the next financial year and are communicated to the members of the Executive Board.

When determining the surcharge or deduction, the Supervisory Board focuses on the following matrix, where the determination and weighting of the criteria specified there are decided upon at the Supervisory Board's discretion:

#### Criteria catalogue



<sup>\*</sup> With the changeover to IFRS 9/17 accounting, the KPI for "Performance" was standardised to the Group RoE for all members of the Executive Board.

The defined targets and the resulting target attainment are disclosed ex post in the remuneration report for the respective financial year.

#### Long-term incentive (LTI)

The LTI provides a central contribution to linking the interests of the Executive Board with the interests of our investors. By using relative measurement of success of the performance of the Hannover Rück share, incentives are set for long-term out-performance of our competitors on the capital market.

The LTI is administered and incentivised in the form of a performance share plan and, therefore, increases the value of the Hannover Rück shares in the interests of our investors. The amount of the LTI assignment value is based on the contractually agreed LTI target contribution and depends on the target attainment determined within the context of the STI for the financial performance target of Group RoE and the individual surcharge or deduction on the financial performance target for Group RoE.

#### Calculation of the long-term incentive (LTI) allocation value



The number of issued Hannover Rück performance shares is a result of the LTI issue value and the average stock price of Hannover Rück over a period of 15 trading days prior to 15 trading days after the Group annual accounts meeting of the Supervisory Board in the year in which the stocks were granted. The Hannover Rück performance shares have a total term of four years ("Performance period").

At the end of the four year performance period the base amount for the payment is initially calculated on the basis of the share price benchmark of Hannover Rück stocks. This is a result of the allocated number of Hannover Rück performance shares and the average stock price of Hannover Rück over a period of 15 trading days prior to 15 trading days after the Group annual accounts meeting of the Supervisory Board after the expiry of the performance period plus the dividends paid out during the performance period. The value of the performance thus fully reflects the total shareholder return.

#### Calculation of the LTI base payment amount (allowing for share performance)



The final amount paid out is determined by the base amount for the amount to be paid out and the target attainment of the relative Total Shareholder Return ("relative TSR") measured against a comparison group. The comparison group for the relative TSR consists of relevant competitors in the insurance and reinsurance industry. The amount to be paid out for the LTI is limited to 200% of the LTI assignment value and can thus amount to a maximum of 400% of the LTI target amount – provided that the maximum remuneration in accordance with Section 87a para. 1 sentence 2 No. 1 AktG is not exceeded in the sum total of all remuneration components.

#### Calculation of the LTI payment amount allowing for the performance peer group



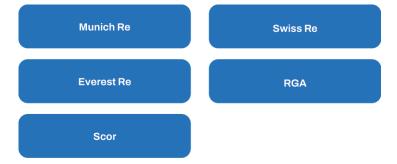
#### Performance target

The significant performance target for the final amount to be paid out for the LTI is the relative TSR. An external performance target aligned with the capital market, is integrated into the variable remuneration on the basis of the relative TSR, which makes it possible to achieve a relative measurement of success and link the interests of the Executive Board and the investors. The relative TSR depicts the development of the Hannover Rück stock price during the four year performance period including gross

dividends in comparison with a comparison group consisting of relevant competitors in the insurance and reinsurance industry. This is how the LTI sets incentives to achieve a long-term and sustainable strong performance of Hannover Rück shares on the capital market.

The target attainment for the relative TSR is conveyed by means of a comparison of the TSR of the stocks of Hannover Rück compared with the stocks of the companies in the comparison group during the four year performance period. For this purpose, the TSR of the Hannover Rück share in the respective performance period is contrasted with the unweighted average TSR of the comparison group. The comparison group is checked by the Supervisory Board before the start of each performance period of a new LTI tranche, is adjusted where necessary and disclosed in the remuneration report. It currently consists of the following companies:

#### Companies in the comparison group

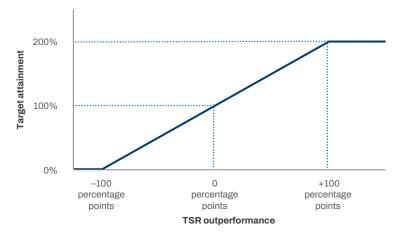


Should individual companies in the comparison group no longer exist in their current form in future or can no longer be measured as a comparable company, the Supervisory Board can determine a new composition of the comparison group.

If the TSR of the Hannover Rück share aligns with the TSR of the comparison group the target attainment for the relative TSR amounts to 100%. Each percentage point by which the TSR of the Hannover Rück share exceeds or falls short of the TSR of the comparison group leads to a corresponding increase or reduction in the target attainment amount (linear scaling). If the TSR of the Hannover Rück share is 100% points or more above the TSR of the comparison group the target attainment for the relative TSR amounts to 200%. A further increase in the relative TSR will not lead to a further increase in the target attainment. If the TSR of the Hannover Rück share is 100% points or more below the TSR of the

comparison group the target attainment for the relative TSR amounts to 0%.

#### Target attainment curve relative TSR



The resulting target attainment is disclosed ex post in the remuneration report upon expiry of the performance period.

# Terms of the Executive Board contracts of employment and termination options

When appointing members of the Executive Board and when determining the term of contracts of employment for the Executive Board, the Supervisory Board considers the legal stipulation under corporation law and the recommendations of the German Corporate Governance Code. The term of the contracts of employment are aligned with the term of the appointment. The appointment and the dismissal of members of the Executive Board are regulated in Article 39 para. 2 SE Regulation and Sections 84, 85 AktG. There are no deviations from these legal provisions in the Articles of Association.

The members of the Executive Board are appointed by the Supervisory Board for a maximum term of five years, for a maximum of three years upon initial appointment. Reappointments are permissible, in each case lasting up to a maximum of five years. The contracts of employment for the

Executive Board do not provide for an ordinary right to terminate; the right of both parties to terminate the contract without notice for good cause (Section 626 of the German Civil Code (BGB)) remains unaffected. In the event of premature termination of the appointment the con-tract of employment for the Executive Board shall also end prematurely.

# Regulations in the event of a member leaving during the financial year

# Variable remuneration in the event of premature termination of the contract of employment

#### **Short-term incentive (STI)**

If the employment relationship of a member of the Executive Board ends during the course of a financial year for good cause for which the member of the Executive Board is responsible in accordance with Section 626 para. 1 BGB, the participant in the plan has an entitlement to a pro rata amount of STI for this financial year. If the employment relationship of a member of the Executive Board is terminated without notice during the course of a financial year for good cause by the company in accordance with Section 626 para. 1 BGB, any entitlement to STI for this financial year is excluded without replacement and without compensation.

#### Long-term incentive (LTI)

If the employment relationship or the Executive Board mandate ends prior to the end of the performance period due to reasons other than those stated below prior to the end of a financial year, the participant in the plan has an entitlement to a pro rata amount of LTI for this financial year. In this event the determination and payment of the variable remuneration components will normally be made in accordance with the provisions of the conditions of the plan for the LTI. A premature payment of LTI prior to the end of the respective performance period is not provided in such cases. If the employment relationship or the Executive Board mandate ends during the course of the financial year due to the resignation of a member of the Executive Board (exception: resignation or termination by the member of the Executive Board due to good cause), the refusal to accept an offer of extension of at least equal contractual conditions by the member of the Executive Board (exception: the member of the Executive Board has completed their sixtieth year of their life and has been a member of the Executive Board for two mandate periods), extraordinary termination of the

contract of employment without notice of the member of the Executive Board by the company for good cause or withdrawal of the appointment of the member of the Executive Board for good cause within the meaning of Section 84 para. 4 AktG (exception: vote of no confidence by the General Meeting) all conditionally granted Hannover Rück performance shares shall be forfeited without replacement and without compensation.

#### Severance pay and change of control

With effect from 1 January 2025 the contracts of employment of the members of the Executive Board contain an explicit provision regarding the so-called severance cap, under which any severance payments may not exceed the value of at most two total annual remunerations or the remuneration for the remaining contract term, insofar as this is lower. Pledges for services by reason of premature termination of the role as member of the Executive Board as a result of a change of control are not provided for in the contracts of employment of the members of the Executive Board.

#### Incapacity for work and death

In the event of a temporary incapacity for work the fixed remuneration will continue to be granted at an unchanged level, at the latest until the end of the contract of employment.

If the member of the Executive Board is permanently incapacitated for work during the term of the employment con-tract the contract of employment shall end upon expiry of the sixth month after which the permanent state of incapacity for work has been determined, however no later than the end of the contract of employment. Permanent incapacity for work is evident if the member of the Executive Board is probably not going to be able to fulfil the tasks delegated to him on a permanent basis.

Furthermore the contracts of employment for the members of the Executive Board provide for survivor benefits that correspond with the market standard.



# Secondary employment of members of the Executive Board

Members of the Executive Board require the approval of the Supervisory Board in order to start any secondary employment. This ensures that neither the remuneration granted for such activities, nor the time invested will lead to a conflict with the tasks pertaining to the Executive Board. If the secondary employment/ancillary activities relate to Supervisory Board mandates or mandates in comparable regulatory bodies these shall be listed in the annual report of Hannover Rück SE.

Along with the remuneration components listed above, any activities carried out for companies in the interests of the company (other mandates at Group companies) shall be compensated. Mandates within the group are mandates at Group companies per se. Mandates outside of the group are also mandates at Group companies unless the Supervisory Board classifies them as non-company-related mandates when approving an acceptance of a mandate. Where a member of the Executive Board receives a salary for company-related mandates directly from the relevant company, such payments will be set off against the remuneration. When approving the acceptance of a non-company-related mandate, the Supervisory Board decides whether and to what extent the remuneration related to this mandate is to be set off.

Temporary deviations

In exceptional and unusual circumstances (e.g. in the event of a serious financial or economic crisis) the Supervisory Board has the right to temporarily deviate from the determined remuneration system in accordance with Section 87a para. 2 sentence 2 AktG if this is required in the interests of the long-term well-being of the company. Unfavourable market developments are not deemed to be exceptional and unusual circumstances, which would allow a deviation from the determined remuneration system.

Even where a deviation from the determined remuneration system is made, the remuneration must continue to be aligned at a level to ensure long-term and sustainable development of the company and be consistent with the success of the company and the performance of the Executive Board.

In the circumstances mentioned a deviation from the remuneration system is only possible by means of a corresponding resolution being passed by the Supervisory Board, which would assess the unusual circumstances and the necessity for the deviation. A temporary deviation from the remuneration system is possible with respect to the following components: Performance targets for the annual and perennial variable remuneration and the ranges of possible target attainment of the individual elements of the variable remuneration. If the incentive of the Executive Board remuneration is not adequately restored by means of an adjustment to the existing remuneration components the Supervisory Board also has the right in the case of unusual developments under the same conditions to temporarily grant additional remuneration components or replace individual remuneration components with other remuneration components.

**Further links** 

**Executive Board** 

Hannover Re - Executive Board ₹

Remuneration report

#### Published by

Hannover Rück SE Karl-Wiechert-Allee 50 30625 Hannover Tel. +49 511 5604-0

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